OUR MISSION

We improve health care by assessing and advancing the quality of resident physicians’ education through accreditation.

OUR VISION

Exemplary accreditation

OUR VALUES

Accountability

Processes and results that are:
Open and transparent
Responsive to the educational community and the health of the public
Reliable, valid and consistent

Excellence

Accreditation that is:
Efficient and effective
Outcomes-based
Improvement-oriented
Innovative

Professionalism

Actions that are:
Respectful and collaborative
Responsive
Ethical
Fair
Academic year 2005–2006 has been an important year for the ACGME. We celebrated our 25th anniversary with a memorable dinner and dance in a wonderful setting, the Navy Pier in Chicago. This happy event brought together not only current volunteers but many friends and leaders who have given generously of their time over many years in an effort to improve medical education in our country, through their work for the review committees and the ACGME. It was a wonderful evening and we were all appreciative of the planning and good work of Linda Gordon and her staff committee that planned the event.

Many ACGME initiatives converged this year and a threat to the organization was lifted: In early June, the U.S. Court of Appeals for the District of Columbia upheld the U.S. District Court’s August 2004 finding in the Jung lawsuit in favor of the defendants, which included the ACGME. Our extensive self-assessment of the prior two years has provided us with an updated set of mission, vision, and values; and, most importantly, with a strategic plan which includes our four strategic objectives that will guide the organization and focus its efforts in the coming years: “Fostering innovation and improvement in the learning environment; enhancing the accreditation emphasis on educational outcomes; reducing burden and simplifying the accreditation process; and improving communication and collaboration with key stakeholders.” During the past year, and in accordance with these strategic objectives, the Council of Review Committee Chairs, chaired by Dr. David Osguthorpe; the Institutional Review Committee, chaired by Dr. H. Worth Parker; and the ACGME’s review committees’ staff, under the leadership of Dr. Jeanne Heard, have worked hard towards reconciling common program requirements with institutional requirements and specialty program requirements; and towards standardizing program requirements to the extent possible.

Certainly, this seems a good time for the ACGME to undertake a thorough internal review of its entire structure and function, in light of our new mission/vision/values and strategic plan.

In addition, the Committee on Innovation in the Learning Environment (CILE), chaired by Dr. Wm. James Howard, has collected a great deal of information on what constitutes – or contributes to – a good learning environment, and has made plans for a September 2006 Design Conference which will attempt to integrate all available data into a model of the optimal learning environment. Of course, several review committees are continuing their pilot programs which are designed to both foster innovation and reduce lengthy and – at times repetitive – documentation requirements.

So, what is next for the organization? Over the past twenty five years the ACGME has grown considerably and has incorporated, but its basic structure and relationship to the review committees has changed very little. Certainly, this seems a good time for the ACGME to undertake a thorough internal review of its entire structure and function, in light of our new mission/vision/values and strategic plan.
Towards that end, I want to thank Mr. David Jaffe, ACGME Director, for chairing a committee which will consider and recommend to the Board a process and steps for undertaking such a review. Also, although the Board has consistently upheld its position of accrediting only GME programs physically located within the United States, the number of requests for the ACGME to assist in the development of international GME accreditation standards has increasingly highlighted a need for the organization to explore what international role, if any, it might appropriately consider; and what contributions, if any, it might be able to make to the international GME community. I am grateful to Mr. Michael Klowden, public member of the board, for agreeing to chair a committee which has been charged with exploring this issue and making recommendations to the Board.

This is my last year of seven that I have served on the ACGME Board and I want to acknowledge what a great privilege it has been to be associated with this remarkable organization and, most recently, to serve as Board chair. The ACGME brings together professionals of widely different backgrounds and makes it possible for all of us to work together towards a common good: improving resident education and ultimately the quality of health care in our country. As with any organization, it is ultimately the quality of the people – for us, both the volunteers and the staff – that counts, and the ACGME has been blessed in both areas. Our review committee executive directors deserve special recognition for their consistently outstanding work, and I want to particularly acknowledge the superb contributions of Dr. Doris Stoll who will be retiring at the end of this year, after 17 highly productive years with the ACGME.

It is difficult for me to find the proper words to adequately thank our executive director, Dr. David Leach, for his efforts, leadership and wisdom. His high standards, generosity of spirit and commitment to what is best, and authentic not only in medical education but in medical educators, helps bring out the best in all of us! Finally, to Dr. William Hartmann, who will replace me as ACGME Chair, to my volunteer colleagues on the Board and on the review committees, and to the entire ACGME staff, I want to say that it has been a truly humbling but profoundly rewarding experience to work with each one of you. I will miss our work together, but can say farewell knowing that accreditation standards for graduate medical education in our country could not be in better hands. Thank you!

Emmanuel G. Cassimatis, MD
Chair
Accreditation Council for Graduate Medical Education
The ACGME turned twenty-five in 2006; it used the year to clarify its mission, vision, and values and to establish strategic priorities for the next phase of its evolution. Organizations, like people, are judged by both fidelity and effectiveness, fidelity to values and effectiveness in operations. Our values: accountability, excellence and professionalism guide our behaviors and our vision: exemplary accreditation sets the bar for our operations.

Last year the ACGME completed an extensive self-assessment with input from the forty-four organizations that nominate members of the review committees, as well as from our member organizations, program directors, residents, designated institutional officials (DIOs), and the public. Many things, in the view of our constituents, are done well and yet we also have abundant opportunity to improve. Since then we developed and finalized a strategic plan and clarified four strategic priorities, priorities that we think will improve our work. They include: fostering innovation and improvement in the learning environment; increasing the accreditation emphasis on educational outcomes; increasing efficiency and reducing the burden of accreditation; and improving communication and collaboration with key internal and external stakeholders. These four priorities will guide our decisions for the next few years.

It is our plan to become the best accrediting body in the world. We have a lot of work to do. The four priorities enable experimenting with different models of accreditation, models that can encourage better graduate medical education and foster better accreditation. Several pilots are already underway and more will follow. The purpose, principles, priorities, and people are right; needed are thoughtful improvements and clarifying conversations with the broader community to study their effects. That is the work of the coming year.

The ACGME was formed in 1981 replacing an especially cumbersome apparatus in which residency review committees submitted their accreditation decisions to the Liaison Committee on Graduate Medical Education (LCGME), which in turn submitted its deliberations to a Coordinating Committee on Medical Education (a parent organization for the Liaison Committee for Medical Education, LCGME and Liaison Committee for Continuing Medical Education). The task before the then newly-formed ACGME was to coordinate the different procedures used by residency review committees for site visits, types of information gathered, standards, and habits of review. This work is not yet done.

Review committees are different by definition; and yet coherence for the whole emerges when these small groups of experts are both faithful to common purpose and principles and adapt intelligently to the educational needs of their particular specialty. Their expertise establishes definitive standards for the 120 different specialties and subspecialties that ACGME accredits. Achieving coherence for all GME, across the various specialties is important for institutions and for society: it is the hallmark of an authentic profession.

The real work of GME is, of course, done by program directors, faculty, and the residents themselves. We cannot thank them enough for the energy and thoughtfulness put into the work. Each year ACGME recognizes ten program directors with the Parker J. Palmer Courage to Teach Award. We have now had over 500 nominations.
for this award. It is difficult to be a program director; it does take courage, dedication, and a deep commitment to the formation of young people. The future of the profession is in the hands of these under-recognized heroes and heroines. This award is a good thing. Some of the stories appear later in this annual report.

Dr. David Glass received the John C. Gienapp Award this year. This award was established to acknowledge outstanding service to the ACGME and the graduate medical education community. Dr. Glass has served the graduate medical education community as a member and chair of the Residency Review Committee for Anesthesiology and as an active member of the ACGME Board. His intelligence, practical wisdom, and good humor are gifts for all of us. He can take the very complicated and render it simple in minutes, going right to the heart of the issue. He sees organizational issues as clearly as clinicians see clinical issues. He is also an outstanding and dedicated clinician and teacher.

The four priorities enable experimenting with different models of accreditation, models that can encourage better graduate medical education and foster better accreditation.

This winter the ACGME will release a monograph on the chief resident. The difference between a first year and chief resident is breathtaking. No other time in a professional’s life is the learning curve as steep. Chief residents are good doctors.

The ACGME convenes communities of people who take GME seriously. Board members and review committee members are all volunteers. Together they give untold hours of their time and best thinking – something in excess of 40,000 hours per year. They safeguard the values and standards of the profession. Through accreditation they improve the formation of residents and the care of patients. Thank you.

David C. Leach, MD
Executive Director
Accreditation Council for Graduate Medical Education
The ACGME is a data-driven organization. The organization gathers and analyzes data to assess programs and institutions. These data also illustrate the scope of the ACGME’s work in accrediting programs. The statistics on these pages highlight the work of the dedicated field surveyors, volunteer review committee members, and ACGME staff who are carrying out the ACGME’s mission to improve the quality of health care by assessing and advancing the quality of resident physicians’ education. The numbers, charts, and graphs on these pages show the breadth and depth of the ACGME’s accreditation activities from July 1, 2005 to June 30, 2006.

**Programs**

8,186 ACGME-accredited residency programs
- 3,936 core specialty programs
- 4,250 subspecialty programs

5,019 programs appeared on residency review committee agendas during the academic year

262 programs were newly accredited
- 17% in core specialties
- 83% in subspecialties

4 new subspecialties were recognized — congenital cardiac surgery, adult cardiothoracic anesthesiology, transplant hepatology, and hospice and palliative care

13.2% of programs (1,081) had new program directors — 14.8% of core programs and 11.7% of subspecialty programs

1,122 of the programs reviewed received full or continued full accreditation

26 core programs received provisional accreditation, granted for initial accreditation of a program or for programs that had their accreditation withdrawn and subsequently reapplied for accreditation

8,186 ACGME-accredited residency programs

262 newly accredited programs
697 sponsoring institutions

RRCs proposed adverse actions for 8.9% of programs reviewed
33.1% of proposed adverse actions were sustained
64% of proposed adverse actions were rescinded
76 programs received accreditation with warning
45 programs were placed on probation

The ACGME heard 3 appeals; all were sustained
57 programs voluntarily withdrew accreditation effective during academic year 2005–06
12 programs had their accreditation withdrawn by the ACGME, effective during academic year 2005–06

Residents
103,367 residents were enrolled in ACGME-accredited programs
87,307 in core specialty programs
16,060 in subspecialty programs

5,019 programs appeared on RRC agendas

Site Visits
Field staff conducted 1,999 site visits
Specialist site visitors conducted an additional 82 site visits

Sponsoring Institutions
697 sponsoring institutions
376 sponsoring institutions sponsor multiple programs and are reviewed by the Institutional Review Committee
321 institutions sponsor only one program and are not reviewed by the Institutional Review Committee
421 were teaching or general hospitals
79 were LCME-accredited medical schools

2,610 institutions participate in resident training (residents spend at least one month in rotation there)
16.8% of institutions had new designated institutions officials (DIOs)
### Resident Physicians by Type of Medical School (2005–2006)

<table>
<thead>
<tr>
<th>Medical School Type</th>
<th>Core Specialty Residents</th>
<th>Subspecialty Residents</th>
</tr>
</thead>
<tbody>
<tr>
<td>US Non-Accredited Medical School</td>
<td>46</td>
<td>9,814</td>
</tr>
<tr>
<td>US LCME-Accredited Medical School</td>
<td>57</td>
<td>58,350</td>
</tr>
<tr>
<td>Osteopathic Medical School</td>
<td>764</td>
<td>5,805</td>
</tr>
<tr>
<td>International Medical School</td>
<td>5,328</td>
<td>22,821</td>
</tr>
<tr>
<td>Canadian Medical School</td>
<td>108</td>
<td>274</td>
</tr>
</tbody>
</table>

### Status of Resident Physicians in Accredited Graduate Medical Education

#### Confirmed Status of Residents During 2005–2006

<table>
<thead>
<tr>
<th>Status</th>
<th>Core Specialty Residents</th>
<th>Subspecialty Residents</th>
</tr>
</thead>
<tbody>
<tr>
<td>Core Specialty Programs</td>
<td>87,114</td>
<td>193</td>
</tr>
<tr>
<td>Subspecialty Programs</td>
<td>15,986</td>
<td>74</td>
</tr>
</tbody>
</table>

#### For the statuses “Completed Preliminary Training”, “Completed All Accredited Training”, “Transferred”, “Withdrawn”, “Dismissed”, and “Deceased”, the resident left or completed the program between 9/1/2004 and 9/31/2005. All other statuses reflect the academic year (7/1/2005 through 6/30/2006).
### Accredited Core Specialty Programs and Resident Physicians on Duty (2005–2006)

<table>
<thead>
<tr>
<th>Specialty</th>
<th>% of Residents</th>
<th>% of Programs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allergy and Immunology</td>
<td>0.3%</td>
<td>1.8%</td>
</tr>
<tr>
<td>Anesthesiology</td>
<td></td>
<td>5.7%</td>
</tr>
<tr>
<td>Colon and Rectal Surgery</td>
<td>0.1%</td>
<td>1.1%</td>
</tr>
<tr>
<td>Dermatology</td>
<td>1.2%</td>
<td>2.8%</td>
</tr>
<tr>
<td>Emergency Medicine</td>
<td></td>
<td>4.9%</td>
</tr>
<tr>
<td>Family Practice</td>
<td></td>
<td>11.0%, 11.8%</td>
</tr>
<tr>
<td>Internal Medicine</td>
<td></td>
<td>25.2%</td>
</tr>
<tr>
<td>Medical Genetics</td>
<td>0.1%</td>
<td>1.2%</td>
</tr>
<tr>
<td>Neurological Surgery</td>
<td>0.9%</td>
<td>2.5%</td>
</tr>
<tr>
<td>Neurology</td>
<td>1.8%</td>
<td>3.1%</td>
</tr>
<tr>
<td>Nuclear Medicine</td>
<td>0.2%</td>
<td>1.5%</td>
</tr>
<tr>
<td>Obstetrics and Gynecology</td>
<td></td>
<td>5.4%, 6.4%</td>
</tr>
<tr>
<td>Ophthalmology</td>
<td>1.5%</td>
<td>3.0%</td>
</tr>
<tr>
<td>Orthopaedic Surgery</td>
<td></td>
<td>3.6%, 3.8%</td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>1.5%</td>
<td>2.6%</td>
</tr>
<tr>
<td>Pathology – Anatomic and Clinical</td>
<td></td>
<td>2.6%, 3.9%</td>
</tr>
<tr>
<td>Pediatrics</td>
<td></td>
<td>5.2%, 9.1%</td>
</tr>
<tr>
<td>Physical Medicine and Rehabilitation</td>
<td>1.4%</td>
<td>2.0%</td>
</tr>
<tr>
<td>Plastic Surgery</td>
<td>0.7%</td>
<td>2.3%</td>
</tr>
<tr>
<td>Preventive Medicine</td>
<td>0.4%</td>
<td>1.9%</td>
</tr>
<tr>
<td>Psychiatry</td>
<td></td>
<td>5.5%, 4.6%</td>
</tr>
<tr>
<td>Radiation Oncology</td>
<td>0.6%</td>
<td>2.1%</td>
</tr>
<tr>
<td>Radiology – Diagnostic</td>
<td></td>
<td>4.9%, 4.8%</td>
</tr>
<tr>
<td>Surgery – General</td>
<td></td>
<td>8.3%</td>
</tr>
<tr>
<td>Thoracic Surgery</td>
<td>0.3%</td>
<td>2.2%</td>
</tr>
<tr>
<td>Urology</td>
<td>1.1%</td>
<td>3.0%</td>
</tr>
<tr>
<td>Transitional Year</td>
<td>1.5%</td>
<td>3.3%</td>
</tr>
</tbody>
</table>

For more information and to view graduate medical education reports and data, please visit www.acgme.org/adspublic
The ACGME’s fiscal year runs from January 1 to December 31. The 2005 revenue came primarily from annual fees charged to all programs accredited during the academic year 2004–2005. Programs with more than four residents are charged $3,500 annually and programs with fewer than five residents are charged $2,750. 2005 marked the first year since 2000 that the fees have increased. The ACGME commits to keeping these fees stable for a minimum of three years. ACGME reserves, defined as cash and investments, totaled $21.6 million, equivalent to ten months of operating expenses, at year end.
Year in Review
In the 2005–2006 academic year, the Council of Review Committee Chairs (CRCC) was very busy. The council includes the chairs of 27 residency review committees (RRCs), the Institutional Review Committee (IRC) and the chair of the Council of Review Committee Residents, plus a representative from the Organization of Program Director Associations and the Royal College of Physicians and Surgeons of Canada. The CRCC continued to work on closely integrating processes among review committees (RCs) and to pare accreditation standards and associated paperwork required of program directors and designated institutional officials. Review committees have reviewed or will shortly review their specialty-specific requirements and a list of the most commonly applied citations, with the goal of eliminating non-critical or rarely used requirements. The ACGME formed an ad hoc Reconciliation Committee composed of CRCC members and ACGME staff to examine the Common Program Requirements and the Institutional Requirements. The goal is to eliminate duplication which should further the ACGME’s plan to reduce by 30 percent the paperwork burden on institutions and residency programs. In addition, the review committees have adopted a standardized set of notification letters to improve communication with programs and sponsoring institutions.

To maintain the quality of review committees, all new nominees to review committees from their recommending organizations (specialty board, the American Medical Association’s Council on Medical Education, and often a specialty college, academy or association) are now formally reviewed by the review committees, and their comments regarding qualifications are considered by the ACGME Board before confirmation. New review committee members are also evaluated two years into their first appointment cycle by their review committee colleagues and the executive director. Praise or counseling is offered where needed, and withholding a reappointment can be suggested.

The mini-retreat at the February meeting sought to identify the components of an ideal resident portfolio, which depending on the specialty, can include the 360-degree evaluations, in-service training scores, publications and research projects, and procedural logs. A possible addition could be an evaluation of resident performance on index procedures; that is, procedures deemed representative of a specialty. This could be 10–20 procedures subject to careful evaluation and comment by a program director. The American Board of Medical Specialties is supportive of the portfolio approach and would be interested in acquiring information on residents for initial certification. Online, data collected from residents and their faculty would be convenient.
and confidential. The Resident Review Committee for Urology has a pilot project that uses a modified version of the ACGME’s Web-based, case log system in just this way.

Integral to the ACGME’s June retreat on exemplary accreditation is a number of ACGME-sanctioned review committee pilot projects, such as those in emergency medicine and internal medicine. These RRCs have awarded review cycle lengths of up to 10 years for a subset of their best residency programs, with a charge to continue to improve and innovate residency education as manifested in yearly progress reports. This approach could be extended to selected institutions and a larger percentage of residency programs.

The portfolio approach and the nurturing of programs with excellence in education should facilitate competence based education, with verifiable performance expectations and possibly variability in individual length of residency education based on their achieving specified benchmarks. A pilot project between an RRC and its board may occur in the next five years to explore variable residency education length based on demonstrated competency.

I’d like to close this second and final year as CRCC Chair by thanking my vice-chair Henry Schultz, MD, and Jeanne Heard, MD, PhD, William Rodak, PhD, Debra Dooley, Doris Stoll, PhD, and all the review committee executive directors for their support, without which the review committees could not function. The support and patience exhibited by the ACGME Board and senior administration was gratifying. It has been an honor serving.

Written by J. David Osguthorpe, MD, Chair of the Council of Review Committee Chairs
The Council of Review Committee Residents is composed of the resident members of the ACGME’s 28 review committees. These residents, representing a geographically diverse group and drawn from the various medical specialties and subspecialties, participate fully in the review committees deliberations on programs and institutions.

The chair of the council serves on the ACGME Board of Directors, along with a second resident representative appointed by the American Medical Association’s Resident and Fellow Section. The resident council meets twice a year in Chicago, to coincide with the major meetings of the ACGME committees and Board of Directors. The council serves as a sounding board to the various committees within the ACGME, thereby providing residents with a direct voice in policymaking. In addition, the council allows collaboration and crosstalk between residents of various specialties.

During the past year, the Council of Review Committee Residents has focused on improving communication between residents and the ACGME.

During the past year, the Council of Review Committee Residents has focused on improving communication between residents and the ACGME. This has included aiding in the production of call room posters to increase the awareness of the ACGME among residents nationwide. In addition, the council has been intimately involved in giving key input into the ACGME learning portfolio project. The council is also planning on working with the ACGME to produce a video to raise the profile of the ACGME within residency programs. In addition, the council has been a valuable source of insight for members of the ACGME’s Committee on Innovation and the Learning Environment. In the coming year, the Resident Council plans to increase awareness of the important roles residents play in the accreditation process and continue to increase the participation in ACGME policymaking.

Written by V. Seenu Reddy, MD, MBA, Chair, Council of Review Committee Residents
Academic year 2005–2006 was a milestone year for the Institutional Review Committee (IRC). In the *ACGME Bylaws, Policies and Procedures, and Glossary*, revised July 1, 2005, the ACGME Board of Directors granted the IRC delegated authority to accredit institutions. As a result, all accreditation actions and procedures applicable to accredited programs in the core specialties were made available to the IRC for institutional review. In addition, to emphasize the IRC’s role in accreditation and its collaboration with the other ACGME Review Committees, staff support functions for the IRC were fully integrated into the Department of Accreditation Committees.

In the *ACGME Bylaws, Policies and Procedures, and Glossary*, revised July 1, 2005, the ACGME Board of Directors granted the IRC delegated authority to accredit institutions.

In February 2006, the IRC held its first annual advancement meeting wherein members focused on various matters of critical importance to advance the ACGME strategic priorities with regard to accreditation of sponsoring institutions. At this meeting, the IRC initiated discussion of revisions to the current Institutional Requirements, targeted for submission to the ACGME in February 2007. The committee will not engage in accreditation reviews during its advancement meetings. The IRC chair, H. Worth Parker, MD, designated institutional official (DIO) at Dartmouth-Hitchcock Medical Center, and vice-chair, Linda Famiglio, MD, DIO at Geisinger Health System, lead the committee’s activities.

The IRC handled a total of 110 agenda items in 2005–2006. These items included:

- 80 continued accreditation actions
- 2 initial accreditation actions
- 6 proposed probationary actions
- 1 probationary action
- 1 deferred action
- 20 progress reports

Written by Patricia M. Surdyk, PhD, Executive Director, Institutional Review Committee

---

**GME HISTORY**

**1940**

The AMA Council on Medical Education, American Board of Internal Medicine, and American College of Physicians form the Conference Committee on Graduate Training in Internal Medicine.

**1953**

The Conference Committee on Graduate Training in Internal Medicine changes its name to the Residency Review Committee for Internal Medicine. Throughout the 1950s, RRCs are created for other specialties.
Ten residency program directors from across the country received the ACGME’s 2006 Parker J. Palmer Courage to Teach Award. The annual award – named after Parker J. Palmer, PhD, a sociologist and educator who wrote The Courage to Teach – honors outstanding program directors. The program directors were nominated by their peers or students and selected by the ACGME Awards Committee from the many nominees.

“Good teachers teach who they are – these individuals are being honored not only for their commitment and effectiveness as teachers, but also because they are ideal role models for the next generation,” said Dr. Leach. “All are unique and they demonstrate to the rest of us what it is like when ‘the whole teacher/doctor shows up.’”

This year the ACGME launched a new award, the Courage to Lead Award, which honors distinguished designated institutional officials (DIOs). This year the ACGME presented the Courage to Lead to two DIOs, one from a community hospital and the other from an academic medical center.

Noted Dr. Leach, “Stewardships of graduate medical education is the key to improving patient care now and in the future. These two individuals provide exemplars for all of us.”

The program directors and DIOs received their awards February 13, 2006 at a dinner held during the ACGME’s winter Board of Directors meeting in Rosemont, Illinois. In May 2006, the award recipients attended an educational retreat at the Fetzer Institute in Kalamazoo, Michigan.

On the following pages are listed the names of these distinguished educators, accompanied by their reflections what it means to them to receive the Parker J. Palmer Courage to Teach Award and the Courage to Lead Award.
The Parker J. Palmer Award brings distinction and honor to the career of clinician-educator. The ACGME is saluted for the ‘courage to recognize’ the mettle and merit of physicians-as-teachers.

Deborah Cowley, MD

Psychiatry, University of Washington School of Medicine, Seattle, Washington

Receiving the Parker J. Palmer Courage to Teach award was both a wonderful surprise and a great honor. Personally, I was touched and deeply appreciative of the support of my staff, fellow faculty members, and residents who nominated me for this award. I can’t think of any professional recognition I’ve received in my life that has been as meaningful as this, especially given the inspirational and deeply thoughtful approach that Parker Palmer has taken towards teaching and education. On the one hand, it seems almost indecent to receive an award for doing work that is already so intrinsically rewarding and satisfying! However, I applaud the ACGME for establishing the Parker Palmer awards and recognizing both his contributions and the often underappreciated work of program directors, DIOs, and educators.

Karen Deveney, MD

General Surgery, Oregon Health and Science University, Portland, Oregon

Receiving the Courage to Teach Award was a wonderful and humbling honor. The daily battles that a program director faces can lead one to question if the “war” will ever be won. Coming as it does from the testimonials of the residents themselves, the award is both gratifying and energizing. I am grateful to the ACGME for sponsoring these awards.

Jehan El-Bayoumi, MD

Internal Medicine, George Washington University, Washington, DC

Being an award recipient is one of the highest honors of my career. It was almost too much for me to read the letters of nomination and to be thought of by the house staff in such high regard. With the daily grind of work, sometimes, it occurs to me, “couldn’t I have chosen something less intense and is this really worth it?” Receiving the Parker Palmer Award validates my decision to have taken this particular career path and I will always treasure it.

Coming as it does from the testimonials of the residents themselves, the award is both gratifying and energizing.
Ralph Greco, MD  
*General Surgery, Stanford University School of Medicine, Stanford, California*

Among the many things I have had the opportunity to do in my career, nothing is as fulfilling as leading two university-based surgical training programs. That letters from the trainees of both these programs were the major factor in my receipt of the Parker J. Palmer Award makes this the most cherished honor I have ever received.

Kirk A. Keegan Jr. MD  
*Obstetrics and Gynecology, University of California, Irvine, Irvine, California*

In academic medicine, the privilege to teach is the honor. Receiving the Parker J. Palmer Courage to Teach Award, especially when initiated by one’s students, rewards the value of that privilege.

Dorothy S. Lane, MD, MPH  
*Preventive Medicine, Stony Brook University, Stony Brook, New York*

Since I already derive great joy from teaching and mentoring residents, receiving the Parker J. Palmer Award feels like double dipping – surely my cup runneth over! The courage to teach residents seems to me to be the courage to reach residents – as partners and colleagues on the pathway to lifelong learning. That chemistry is a reversible equation, in that I continually learn from our energizing interaction. It is gratifying to have the ACGME acknowledge the value of the courage to teach, and it was very meaningful to me that my nomination resulted from the support of residents and colleagues. I believe that the honor of the award reflects on the program as a whole – and that other faculty, the residents and the institution share in the recognition. I also appreciate the invitation to participate in a retreat along with the other Parker J. Palmer awardees. Joining a community of teachers/mentors who share a common commitment provides a special opportunity to learn from one another. The potential to perhaps apply a collective wisdom is an exciting prospect; as is the anticipation of sharing the outcome of the collective experience with those back home who follow in our footsteps.

Shahla Masood, MD  
*Pathology, University of Florida Health Science Center, Jacksonville, Florida*

I take significant pride in receiving the ACGME Parker J. Palmer Courage to Teach Award and induction as a member of the Gold Humanism Honor Society. I view this award as a reflection of the trust and high regard that my residents and fellows hold for my contribution to their professional growth. The February 13th ceremony in Chicago was similar to receiving the Oscar for the role that I play as a teacher. I would like to express my appreciation to the leadership of the ACGME for establishment of this award and for celebrating the spirit of education.
Truly good teachers are masters at getting out of the way. They intrigue the student and live out the fun of learning, inspiring the student to plunge ahead alone. They delight in slipping out of the picture, confident that it is the joy and challenge of learning that has captured the student, not the teacher.

Kemuel Philbrick, MD
Psychiatry, Mayo Clinic College of Medicine, Rochester, Minnesota

Truly good teachers are masters at getting out of the way. They intrigue the student and live out the fun of learning, inspiring the student to plunge ahead alone. They delight in slipping out of the picture, confident that it is the joy and challenge of learning that has captured the student, not the teacher.

Volker Sonntag, MD
Neurological Surgery, Barrow Neurological Institute, Phoenix, Arizona

Teaching is one of the highest callings I have the privilege to do. Seeing young residents/fellows mature and develop into well-rounded neurosurgeons and then contribute to the neurosurgical community as well as to society is indeed a great reward. To be recognized for this is appreciated but really a reflection of the young men and women that I have had the honor of teaching.

Pamela J. Boyers, PhD
Director, Medical Education, and DIO, Riverside Methodist Hospital, Columbus, Ohio

The Courage to Lead Award that recognizes DIOs is a wonderful idea. Those of us who are DIOs do not do this for any recognition, but sometimes it is very lonesome and most certainly very often challenging. So thank you to those of you who conceived this prestigious award and my sincere gratitude for being one of the first honorees. It is a tremendous honor.

Rosemarie L. Fisher, MD
Director and Associate Dean, Graduate Medical Education, and DIO, Yale-New Haven Hospital and Yale School of Medicine

Receiving the Courage to Lead Award from the ACGME stands as a major event in my academic life. It is often said that there is not greater reward than the rewards bestowed by one's peers and colleagues. Receiving this award is exactly that. To know that the work that you enjoy doing is appreciated by those whom you are trying to help in the pursuit of the improvement of their programs and their own careers is the true award. Thank you, ACGME, for having this be possible.
The chair of the subcommittee that oversaw the initial implementation of the ACGME’s duty hour standards for residents in all accredited programs, D. David Glass, MD, was the Council’s 2006 John C. Gienapp Award honoree. The award, which recognizes individuals for outstanding contributions to graduate medical education, is named after the ACGME’s first executive director, John C. Gienapp, PhD. Dr. Glass received his award at a dinner held February 13 during the ACGME’s winter 2006 Board meeting.

“I was quite surprised and deeply honored as the recipient of the ACGME 2006 John C. Gienapp Award,” said Dr. Glass. “It has been a unique privilege throughout my professional career to be associated with the ACGME and to receive this award was the highlight of that relationship.”

ACGME Executive Director David C. Leach, MD, praised Dr. Glass for setting “high standards for those interested in community and professional service.”

“He has devoted decades to the improvement of graduate medical education through extensive volunteer work with the certifying boards, residency review committees, and the ACGME itself,” said Dr. Leach. “He is very committed to patient safety, quality education, and bringing professional values into the new world. His substantial intellect and practical approach to improvement have inspired us all.”

Dr. Glass, in addition to chairing the ACGME’s duty hours subcommittee from 2002 to 2004, was a member of the ACGME’s Residency Review Committee for Anesthesiology from 1992 to 1996, and has been a director on the ACGME Board since 1996. He served as treasurer from 2001 to 2002, and chaired the Monitoring Committee from 2002 to 2003.

Dr. Glass, who is board-certified in anesthesiology and critical care medicine, is a professor of anesthesiology and medicine at Dartmouth Medical School and chair of the department of anesthesiology at Dartmouth-Hitchcock Medical Center.

He is very committed to patient safety, quality education, and bringing professional values into the new world. His substantial intellect and practical approach to improvement have inspired us all.
The 2006 ACGME Annual Educational Conference drew about 1,000 program directors, program coordinators, designated institutional officials, and residents. The conference was held March 2–5 at the Gaylord Palms Resort and Conference Center in Kissimmee, Florida. In honor of the ACGME’s 25th anniversary, the conference’s theme was “ACGME — Advancing Competence in Graduate Medical Education — 25 Years.”

The conference featured 58 sessions on topics including the accreditation process, site visits, the general competencies, patient safety, and the resident survey, as well as specialty-specific updates. Other activities included the Marvin R. Dunn Poster Session and drop-in technology consultations with ACGME staff.

Parker J. Palmer, PhD, gave the keynote address. Dr. Palmer, a sociologist and teacher who wrote *The Courage to Teach*, which inspired the ACGME’s Courage to Teach awards, talked about how residency programs can “support the heart of the healer.” He encouraged residency program directors to nurture the “education of the heart” and to “keep programs open to student-initiated challenges and changes.”
The Department of Accreditation Committees houses the administrative staff for the review committees that accredit residency programs and sponsoring institutions. The 28 review committees (26 residency, one transitional year and one institutional) are appointed by the American Medical Association, member boards of the American Board of Medical Specialties, academic specialty organizations, and the ACGME. The review committee staffs consist of executive directors, accreditation administrators, and secretaries. The department staff and review committees prepare program and institutional accreditation files, review programs and institutions for compliance, review applications for new programs, make accreditation status decisions, and develop and revise accreditation standards.

In academic year 2005–06, the department:

- Administered review committee improvement projects and ACGME Board-approved pilot projects;
- Oriented 47 new review committee members and six new review committee chairs;
- Hired a new executive director for the Institutional Review Committee and moved the IRC staff to the department for better interaction with residency review committee staff;
- Created new development sessions for review committees about assessing the general competencies;
- Developed a standard procedure to seek and receive appointments of RC members;
- Began evaluating review committee members based on their responsibilities;
- Started an e-mail notification system following each review committee meeting to inform program directors and designated institutional officials of accreditation status and cycle length;
- Developed standard language for notification letters for use by all review committee teams; and
- Wrote new FAQs for program letters of agreement and master affiliation agreements.

*Written by Jeanne K. Heard, MD, PhD, Director of the Department of Accreditation Committees*
Department of Field Activities

The Department of Field Activities is responsible for coordinating all the activities of the 31 accreditation field representatives who conduct site visits for the ACGME, including site visit scheduling and logistics, processing the information from these visits, and associated professional development and improvement activities. In academic year 2005–06, the department:

- Added and oriented four new accreditation field representatives;
- Held two dedicated professional development meetings for field staff that included updates, open discussions, and mock site visit educational sessions;
- Had several members of the department field staff speak at educational conferences; and
- Participated in efforts to implement the ACGME strategic priorities, including initiatives to improve quality and reduce burden in the accreditation process and operational improvements to the accreditation site visit process.

Written by Ingrid Philibert, Director of Field Activities

Department of Research and Education

The Research and Education Department seeks to improve accreditation, graduate medical education, and patient care through research and education. Department members have expertise in educational theory, medical education, training, and qualitative and quantitative research methods.

The department primarily contributes to education and development activities related to the ACGME Outcome Project. Accomplishments and activities during 2005–2006 include the following:

- Launch of “Educating Physicians for the 21st Century” a five-module educational program designed for faculty development in the general competencies and outcome assessment;
- Overall organization and management of the 2006 ACGME Educational Conference program as well as convening or offering two workshops and nine sessions on teaching and assessing the general competencies;
- Presentations to program director and other medical specialty organizations;
- Guest editorship of the Outcome Project special issue of the ACGME Bulletin and its 22 articles on use of data for improving resident education and performance;
- Exploration of the utility of patient care quality measures for assessing the educational effectiveness of residency programs; and
- Construction of an extensive database and bibliography on portfolio use in education.

Written by Susan Swing, PhD, Director of Research and Education

GME HISTORY

1981
The Accreditation Council for Graduate Medical Education is established as the official accrediting organization for residency programs, replacing the LCGME.

2000
The ACGME becomes a separately incorporated organization.

2003
The ACGME institutes common duty hour standards for residents in all ACGME-accredited programs.

2006
The ACGME observes its 25th anniversary.
Committee on the Learning Environment (CILE)

The committee was inaugurated in 2004 to expand the focus from resident duty hours to the greater environment in which residents learn. Committee members include ACGME and public directors, residents, program and institutional leaders, and researchers at the interface of education and clinical care. Activities encompass the collection and interpretation of information on the relationship between duty hours and other aspects of the learning environment, focus groups to explore the perspective of residents, exploration of whether existing ACGME standards could be used to stratify performance above a minimum compliance level, and identify the factors that contribute to excellence in the learning environment. The committee also seeks to apply industrial and human factors engineering principles to the learning environment. Associated activities include collecting and disseminating information on notable practices that enhance the environment for residents, and exploring ways to share ideas and collaborate with other organizations in graduate medical education.

Written by Ingrid Philibert, Director of Field Activities and staff liaison to CILE

Monitoring Committee

The ACGME Monitoring Committee is responsible for evaluating the performance of review committees, monitoring review committee activities and ensuring that common program requirements are applied consistently across review committees. It makes recommendations to the ACGME Board of Directors about review committee activities and the delegation of accrediting authority of the review committees.

In addition, the Monitoring Committee identifies best practices of review committees and shares the information with the ACGME Board of Directors and chairs of review committees and reviews and monitors special issues as requested by the Board.

During academic year 2005–2006, the Monitoring Committee reviewed six residency review committees, including allergy and immunology, family medicine, orthopaedic surgery, transitional year, colon and rectal surgery, and otolaryngology; and monitored the pilot projects of three review committees. The Monitoring Committee also reviewed the program compliance with the duty hour standards and made recommendations to the Board regarding review committee follow-up procedures. The committee meets three times annually at the time of ACGME Board of Directors meeting.

Written by Rebecca Miller, Director of Operations and Data Analysis and staff liaison to the Monitoring Committee
Committee on Program Requirements

The ACGME Committee on Program Requirements makes recommendations to the ACGME Board on new and revised program requirements, institutional requirements, common program requirements, and the development of new subspecialties. Carol Berkowitz, MD, served as chair during 2005–06.

In academic year 2005–06, the committee approved 20 sets of new and revised requirements.

Written by Kathy Malloy, Associate Executive Director of Accreditation Committees and staff liaison to the Committee on Requirements

Committee on Strategic Initiatives

The Committee on Strategic Initiatives comprises nine ACGME directors, the chair of the Council of Review Committee Chairs and an ACGME staff representative. In 2005–06, the committee completed the revision of the ACGME's mission, vision, and values and the development of the ACGME’s first official strategic plan. This plan formalizes four strategic priorities set by the ACGME Executive Committee:

1. Foster innovation and improvement in the learning environment;
2. Enhance the accreditation emphasis on outcomes;
3. Increase efficiency and reduce burden in accreditation; and
4. Improve communication and collaboration with key stakeholders.

The priorities, which link closely to the ACGME mission, vision, and values, will constitute a major focus for the ACGME in the coming two years. The committee also began to assess the implications for “patient-centered care” as a property of the health care system on the education and on the clinical involvement of residents.

Written by Ingrid Philibert, Director of Field Activities and staff liaison to the Strategic Initiatives Committee
The ACGME’s member organizations — the American Board of Medical Specialties, the American Hospital Association, the American Medical Association, the Association of American Medical Colleges, and the Council of Medical Specialty Societies — nominate Board members; the Board elects four directors from each member organization. The ACGME Board also includes the chair of the Council of Review Committee Chairs, the chair of the Council of Review Committee Residents, a resident appointed by the AMA Resident and Fellow Section, and a federal government representative.

The ACGME thanks the Board members and is grateful for their dedicated service to graduate medical education.
First row (left to right): Deborah Powell, MD; Melissa Merideth, MD; Carol Berkowitz, MD; David C. Leach, MD; Emmanuel Cassimatis, MD (Chair); William Hartmann, MD (Chair-elect); Michael Klowden. Second row (left to right): Steven Altschuler, MD; Susan Day, MD; Seenu Reddy, MD; Paul Gardent; Karen Holbrook, MD; Sandra Olson, MD. Third row (left to right): John Maize, MD; Maximilian Buja, MD; David Jaffe; Joseph Honet, MD; Richard Pan, MD. Fourth row (left to right): Bernett Johnson, MD; Wm. James Howard, MD; J. David Osguthorpe, MD; Mark Laret; Edward Bope, MD.

Photo by Paul Berg
### REVIEW COMMITTEES

<table>
<thead>
<tr>
<th>Review Committee</th>
<th>Specialized Areas</th>
<th>Appointing Organizations*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allergy and Immunology</td>
<td></td>
<td>American Board of Allergy and Immunology (a conjoint board of the American Board of Internal Medicine and the American Board of Pediatrics)</td>
</tr>
<tr>
<td>Anesthesiology</td>
<td>Adult Cardiothoracic Anesthesiology, Critical Care Medicine, Multidisciplinary Pain Medicine, Pediatric Anesthesiology</td>
<td>American Board of Anesthesiology, American Society of Anesthesiologists</td>
</tr>
<tr>
<td>Colon and Rectal Surgery</td>
<td></td>
<td>American Board of Colon &amp; Rectal Surgery, American College of Surgeons</td>
</tr>
<tr>
<td>Dermatology</td>
<td>Dermatopathology, Procedural Dermatology</td>
<td>American Board of Dermatology</td>
</tr>
<tr>
<td>Emergency Medicine</td>
<td>Medical Toxicology, Pediatric Emergency Medicine, Sports Medicine, Undersea &amp; Hyperbaric Medicine</td>
<td>American Board of Emergency Medicine, American College of Emergency Physicians</td>
</tr>
<tr>
<td>Family Medicine</td>
<td>Geriatric Medicine, Sports Medicine</td>
<td>American Board of Family Medicine, American Academy of Family Physicians</td>
</tr>
<tr>
<td>Internal Medicine</td>
<td>Cardiovascular Disease, Clinical Cardiac Electrophysiology, Critical Care Medicine, Endocrinology, Diabetes &amp; Metabolism, Gastroenterology, Geriatric Medicine, Hematology, Hematology &amp; Oncology, Infectious Disease, Internal Medicine – Pediatrics, Interventional Cardiology, Medical Oncology, Nephrology, Pulmonary Disease, Pulmonary Disease &amp; Critical Care Medicine, Rheumatology, Sleep Medicine, Transplant Hepatology</td>
<td>American Board of Internal Medicine, American College of Physicians</td>
</tr>
<tr>
<td>Medical Genetics</td>
<td>Molecular Genetic Pathology</td>
<td>American Board of Medical Genetics, American College of Medical Genetics</td>
</tr>
<tr>
<td>Neurological Surgery</td>
<td>Endovascular Neuroradiology, Multidisciplinary Pain Medicine</td>
<td>American Board of Neurological Surgery, American College of Surgeons</td>
</tr>
<tr>
<td>Neurology</td>
<td>Child Neurology, Clinical Neurophysiology, Multidisciplinary Pain Medicine, Neurodevelopmental Disabilities, Neuromuscular Medicine, Sleep Medicine, Vascular Neurology</td>
<td>American Board of Psychiatry and Neurology, American Academy of Neurology</td>
</tr>
</tbody>
</table>

* The AMA’s Council on Medical Education is an appointing organization for all RCs except Transitional Year programs.
<table>
<thead>
<tr>
<th>Review Committee</th>
<th>Specialized Areas</th>
<th>Appointing Organizations*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nuclear Medicine</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Obstetrics and</td>
<td>Pediatrics, Adolescent Medicine, Developmental &amp; Behavioral Pediatrics, Internal</td>
<td></td>
</tr>
<tr>
<td>Gynecology</td>
<td>Medicine – Pediatrics, Neonatal – Perinatal Medicine, Pediatric Cardiology,</td>
<td>American Board of</td>
</tr>
<tr>
<td></td>
<td>Pediatric Critical Care Medicine, Pediatric Emergency Medicine, Pediatric Cardiology,</td>
<td>Obstetrics and Gynecology,</td>
</tr>
<tr>
<td></td>
<td>Pediatric Endocrinology, Pediatric Gastroenterology, Pediatric Hematology,</td>
<td>American Academy of</td>
</tr>
<tr>
<td></td>
<td>Pediatric Infectious Diseases, Pediatric Nephrology, Pediatric Rheumatology,</td>
<td>Obstetricians and</td>
</tr>
<tr>
<td></td>
<td>Pediatric Sports Medicine, Sleep Medicine</td>
<td>Gynecologists</td>
</tr>
<tr>
<td>Ophthalmology</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Orthopaedic Surgery</td>
<td>Adult Reconstructive Orthopaedics, Foot &amp; Ankle Orthopaedics, Hand Surgery,</td>
<td>American Board of</td>
</tr>
<tr>
<td></td>
<td>Musculoskeletal Oncology, Orthopaedic Sports Medicine, Orthopaedic Surgery of the</td>
<td>Orthopaedic Surgery,</td>
</tr>
<tr>
<td></td>
<td>Spine, Orthopaedic Trauma, Pediatric Orthopaedics</td>
<td>American Academy of</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Orthopaedic Surgeons</td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>Neurology, Pediatric Otolaryngology, Sleep Medicine</td>
<td>American Board of Otolaryngology,</td>
</tr>
<tr>
<td></td>
<td></td>
<td>American College of Surgeons</td>
</tr>
<tr>
<td>Pathology –</td>
<td>Blood Banking/Transfusion Medicine, Chemical Pathology, Cytopathology, Dermatopathology, Forensic Pathology, Hematology, Medical Microbiology, Molecular Genetic Pathology, Neuropathology, Pediatric Pathology</td>
<td>American Board of Pathology</td>
</tr>
<tr>
<td>Anatomic and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Clinical</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pediatrics</td>
<td>Adolescent Medicine, Developmental &amp; Behavioral Pediatrics, Internal Medicine –</td>
<td>American Board of Pediatrics,</td>
</tr>
<tr>
<td></td>
<td>Pediatrics, Neonatal – Perinatal Medicine, Pediatric Cardiology, Pediatric</td>
<td>American Academy of</td>
</tr>
<tr>
<td></td>
<td>Critical Care Medicine, Pediatric Emergency Medicine, Pediatric Endocrinology,</td>
<td>Pediatrics</td>
</tr>
<tr>
<td></td>
<td>Pediatric Gastroenterology, Pediatric Hematology/Oncology, Pediatric Infectious</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Diseases, Pediatric Nephrology, Pediatric Pulmonology, Pediatric Rheumatology,</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Pediatric Sports Medicine, Sleep Medicine</td>
<td></td>
</tr>
</tbody>
</table>

*The AMA's Council on Medical Education is an appointing organization for all RCs except Transitional Year programs.
<table>
<thead>
<tr>
<th>Review Committee</th>
<th>Specialized Areas</th>
<th>Appointing Organizations*</th>
</tr>
</thead>
</table>
| Physical Medicine and Rehabilitation | Multidisciplinary Pain Medicine  
Pediatric Rehabilitation  
Spinal Cord Injury Medicine | American Board of Physical Medicine and Rehabilitation  
American Academy of Physical Medicine and Rehabilitation |
| Plastic Surgery                  | Craniofacial Surgery  
Hand Surgery                                                               | American Board of Plastic Surgery  
American College of Surgeons                                      |
| Preventive Medicine              | Medical Toxicology  
Undersea & Hyperbaric Medicine                                             | American Board of Preventive Medicine                           |
| Psychiatry                       | Addiction Psychiatry  
Child & Adolescent Psychiatry  
Forensic Psychiatry  
Geriatric Psychiatry  
Multidisciplinary Pain Medicine  
Psychosomatic Medicine  
Sleep Medicine                                                                 | American Board of Psychiatry and Neurology  
American Psychiatric Association                                    |
| Radiology — Diagnostic           | Abdominal Radiology  
Cardiothoracic Radiology  
Endovascular Neuroradiology  
Musculoskeletal Radiology  
Neuroradiology  
Nuclear Radiology  
Pediatric Radiology  
Vascular & Interventional Radiology                      | American Board of Radiology  
American College of Radiology                                      |
| Radiation Oncology               |                                                                        | American Board of Radiology  
American College of Radiology                                      |
| Surgery                          | Hand Surgery  
Pediatric Surgery  
Surgical Critical Care  
Vascular Surgery                                                                | American Board of Surgery  
American College of Surgeons                                      |
| Thoracic Surgery                 | Congenital Cardiac Surgery                                                                 | American Board of Thoracic Surgery  
American College of Surgeons                                      |
| Urology                          | Pediatric Urology                                                           | American Board of Urology  
American College of Surgeons                                      |
| Transitional Year                |                                                                        | Members appointed by  
ACGME Board of Directors                                            |

* The AMA’s Council on Medical Education is an appointing organization for all RCs except Transitional Year programs.
The people who serve on the ACGME’s 28 review committees are recognized as the leaders in their specialties, dedicated to excellence in medical education. These volunteers each attend an average of two to four review committee meetings a year and devote countless hours outside of meetings to review site visit reports and program information forms. Their dedicated service contributes to the ACGME’s mission to improve health care by ensuring and improving the quality of resident physicians’ education. The ACGME acknowledges their work with pride and gratitude.

The volunteers who serve on the residency review committees are appointed by the appropriate medical specialty board, medical specialty organization, and the American Medical Association’s Council on Medical Education. Members of the transitional year and institutional review committees are appointed by the ACGME.
Abel Torres, MD  
Loma Linda University  
Loma Linda, California  
*Vice-Chair*

Karen E. Warschaw, MD  
Mayo Clinic-Scottsdale  
Scottsdale, Arizona

Duane C. Whitaker, MD  
University of Arizona  
Tucson, Arizona

**Emergency Medicine**

Louis S. Binder, MD  
Metro Health Medical Center  
Cleveland, Ohio

Charles K. Brown, MD  
Pitt County Memorial Hospital  
Greensboro, North Carolina

Dane Michael Chapman, MD, PhD  
Spring City, Utah

Rebecca Smith-Coggins, MD  
Stanford University  
Stanford, California

Francis Counselman, MD  
Eastern Virginia Medical Center  
Norfolk, Virginia

Daniel Danzl, MD  
University of Louisville  
Louisville, Kentucky  
*Chair*

Mark Hostetler, MD  
University of Chicago Hospitals  
Chicago, Illinois

Robert L. Muelleman, MD  
University of Nebraska Medical Center  
Omaha, Nebraska

David T. Overton, MD  
Michigan State University  
Kalamazoo Center for Medical Sciences  
Kalamazoo, Michigan

Sandra M. Schneider, MD, FACEP  
University of Rochester School of Medicine and Dentistry  
Rochester, New York

Camie J. Sorenson, MD  
Beth Israel Deaconess Medical Center  
Boston, Massachusetts  
*Resident*

**Family Medicine**

Samuel W. Cullison, MD  
Providence Medical Center  
Seattle, Washington  
*Vice-Chair*

William (Craig) Denham, MD  
University of Louisville (Glasgow)  
Glasgow, Kentucky  
*Resident*

Charles E. Driscoll, MD  
Centra Health Program  
Lynchburg, Virginia  
*Chair*

Ted Epperly, MD  
Family Medicine Residency of Idaho  
Boise, Idaho

Margaret Hayes, MD  
Oregon Health Sciences University  
Portland, Oregon  
*Alternate*

James Martin, MD  
Christus Santa Rosa Health Care  
San Antonio, Texas

Richard Neill, MD  
Hospital of the University of Pennsylvania  
Philadelphia, Pennsylvania  
*Term began January 1, 2006*

Janice E. Nevin, MD, MPH  
Christiana Care Health System  
Wilmington, Delaware

James Puffer, MD  
American Board of Family Medicine  
Lexington, Kentucky  
*Ex-Officio*

Perry A. Pugno, MD  
American Academy of Family Physicians  
Leawood, Kansas  
*Ex-Officio*

Martin A. Quan, MD  
University of California, Los Angeles  
Los Angeles, California

Penelope K. Tippy, MD  
Southern Illinois University  
Carbondale, Illinois

Robin O. Winter  
John F. Kennedy Medical Center  
Edison, New Jersey  
*Term began May 1, 2006*

**Internal Medicine**

Roger Bush, MD  
The Virginia Mason Clinic  
Seattle, Washington

Dennis Boulware, MD  
The University of Alabama at Birmingham  
Birmingham, Alabama

Thomas Cooney, MD  
Oregon Health and Science University  
Portland, Oregon

David A. Faxon, MD  
Brigham and Women’s Hospital  
Boston, Massachusetts

Rosemarie Fisher, MD  
Yale-New Haven Hospital  
New Haven, Connecticut  
*Vice-Chair*

John Fitzgibbons, MD  
Lehigh Valley Hospital  
Allentown, Pennsylvania

John Frohna, MD  
University of Michigan  
Ann Arbor, Michigan

Suzanne Gebhart, MD  
Emory University Hospital  
Atlanta, Georgia

Benjamin George, MD  
Brooke Army Medical Center  
Fort Sam Houston, Texas  
*Resident*

Eric Holmboe, MD  
American Board of Internal Medicine  
Philadelphia, Pennsylvania  
*Ex-Officio*

Khaled Ismail, MD  
Henry Ford Hospital  
Detroit, Michigan  
*Resident*

Mariell Jessup, MD  
University of Pennsylvania  
School of Medicine  
Philadelphia, Pennsylvania  
*Term ended May 31, 2006*

Glenn Mills, MD  
Louisiana State University  
Shreveport, Louisiana

Jeanette Miadenovic, MD  
Greater Miami Veterans Health System  
Miami, Florida

Stuart F. Quan, MD  
University of Arizona  
School of Medicine  
Tucson, Arizona

Eileen Reynolds, MD  
Beth Israel Deaconess Medical Center  
Boston, Massachusetts

Paul H. Rockey, MD  
American Medical Association  
Chicago, Illinois  
*Ex-Officio*

Richard Simons, MD  
Penn State College of Medicine  
Hershey, Pennsylvania

Kenneth G. Torrington, MD  
Central Texas Veterans Health Care System  
Temple, Texas

Mary N. Walsh, MD  
The Care Group LLC  
Indianapolis, Indiana  
*Term began June 1, 2006*

Steven Weinberger, MD  
American College of Physicians  
Philadelphia, Pennsylvania  
*Ex-Officio*

**Medical Genetics**

John W. Belmont, MD, PhD  
Baylor College of Medicine  
Houston, Texas  
*Vice-Chair*

Mira B. Irons, MD  
Children’s Hospital  
Boston, Massachusetts

Bruce R. Korf, MD, PhD  
University of Alabama Medical Center  
Birmingham, Alabama

Charles J. Macri, MD  
George Washington University  
School of Medicine  
Washington, DC  
*Term ended December 31, 2005*

Douglas Riegel-Johnson, MD  
Mayo Clinic  
Rochester, Minnesota  
*Resident*

Nathaniel H. Robin, MD  
University of Alabama Medical Center  
Birmingham, Alabama

Howard M. Saal, MD  
Cincinnati Children’s Hospital Medical Center  
Cincinnati, Ohio

Georgia L. Wisener, MD  
Case Western Reserve University  
Cleveland, Ohio  
*Chair*

**Neurological Surgery**

Ralph G. Dacey, Jr., MD  
Washington University  
School of Medicine  
St. Louis, Missouri

Arthur L. Day, MD  
Brigham and Women’s Hospital  
Boston, Massachusetts
<table>
<thead>
<tr>
<th>Name</th>
<th>Institution and Department</th>
<th>City, State</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vishal C. Gala, MD</td>
<td>University of Michigan Health System</td>
<td>Ann Arbor, Michigan</td>
<td>Resident</td>
</tr>
<tr>
<td>Michael M. Graham, MD, PhD</td>
<td>University of Iowa</td>
<td>Iowa City, Iowa</td>
<td></td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Steven L. Giannotta, MD</td>
<td>University of Southern California</td>
<td>Los Angeles, California</td>
<td></td>
</tr>
<tr>
<td>Term ended December 31, 2005</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Robert Ratcheson, MD</td>
<td>University Hospitals of Cleveland</td>
<td>Cleveland, Ohio</td>
<td></td>
</tr>
<tr>
<td>Bruce R. Line, MD</td>
<td>University of Maryland Medical System</td>
<td>Baltimore, Maryland</td>
<td></td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Darlene Metter, MD</td>
<td>University of Texas Health Science Center at San Antonio</td>
<td>San Antonio, Texas</td>
<td></td>
</tr>
<tr>
<td>Tom R. Miller, MD, PhD</td>
<td>Mallinckrodt Institute of Radiology/ Washington University School of Medicine</td>
<td>St. Louis, Missouri</td>
<td></td>
</tr>
<tr>
<td>Lailitha Ramanna, MD</td>
<td>Little Company of Mary Hospital Torrance, California</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patrice Rehm, MD</td>
<td>University of Virginia Health Systems Charlottesville, Virginia</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fritz Apollon, MD</td>
<td>Boca Raton, Florida</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Howard A. Blanchette, MD</td>
<td>Danbury Hospital</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Haywood L. Brown, MD</td>
<td>Duke University Medical Center Durham, North Carolina</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Joanna M. Cain, MD</td>
<td>Oregon Health Sciences University Portland, Oregon</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Larry C. Gilstrap, MD</td>
<td>University of Texas Medical Sciences at Houston</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timothy R.B. Johnson, MD</td>
<td>University of Michigan Ann Arbor, Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Heath Jacene, MD</td>
<td>Johns Hopkins Medical Center</td>
<td>Baltimore, Maryland</td>
<td>Resident</td>
</tr>
<tr>
<td>Michael Mennuti, MD</td>
<td>University of Pennsylvania</td>
<td>Philadelphia, Pennsylvania</td>
<td></td>
</tr>
<tr>
<td>Roy T. Nakayama, MD</td>
<td>University of Hawaii</td>
<td>Honolulu, Hawaii</td>
<td></td>
</tr>
<tr>
<td>Andrew Satin, MD</td>
<td>Uniformed Services University</td>
<td>Bethesda, Maryland</td>
<td></td>
</tr>
<tr>
<td>Louis B. Cantor, MD</td>
<td>Indiana University Hospitals Indianapolis, Indiana</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jack A. Cohen, MD, FACS</td>
<td>Rush University Chicago, Illinois</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Martha J. Farber, MD</td>
<td>Delmar, New York</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mark S. Juzycz, MD</td>
<td>Wayne State University Detroit, Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Marlon Maus, MD</td>
<td>Berkeley, California</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Denis O'Day, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>James C. Orcutt, MD</td>
<td>VA Puget Sound HCS Seattle, Washington</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Susan M. Stenson, MD</td>
<td>New York, New York</td>
<td></td>
<td></td>
</tr>
<tr>
<td>James S. Tiedeman, MD</td>
<td>University of Virginia</td>
<td>Charlottesville, Virginia</td>
<td></td>
</tr>
<tr>
<td>Orthopaedic Surgery</td>
<td>Stephen A. Albenese, MD</td>
<td>SUNY Upstate, Syracuse, New York</td>
<td></td>
</tr>
<tr>
<td>Jason H. Calhoun, MD</td>
<td>University of Missouri-Columbia</td>
<td>Columbia, Missouri</td>
<td></td>
</tr>
<tr>
<td>Michael J. Goldberg, MD</td>
<td>Tufts-New England Medical Center</td>
<td>Boston, Massachusetts</td>
<td></td>
</tr>
<tr>
<td>Richard J. Haynes, MD</td>
<td>University Hospitals Health System</td>
<td>Cleveland, Ohio</td>
<td></td>
</tr>
<tr>
<td>Richard J. Haynes, MD</td>
<td>Shriners Hospital for Children</td>
<td>Houston, Texas</td>
<td></td>
</tr>
<tr>
<td>M. Mark Hoffer, MD</td>
<td>Orthopaedic Hospital</td>
<td>Los Angeles, California</td>
<td></td>
</tr>
<tr>
<td>Terrance Beven, MD</td>
<td>Our Lady of the Lake RMC</td>
<td>Baton Rouge, Louisiana</td>
<td></td>
</tr>
<tr>
<td>Tracy Brown, MD</td>
<td>Johns Hopkins Medical Center</td>
<td>Baltimore, Maryland</td>
<td>Resident</td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>James S. Tiedeman, MD</td>
<td>University of Virginia</td>
<td>Charlottesville, Virginia</td>
<td></td>
</tr>
<tr>
<td>Otolaryngology</td>
<td>Patrick Brookhouser, MD</td>
<td>Boys Town National Research Hospital Omaha, Nebraska</td>
<td>Chair</td>
</tr>
<tr>
<td>Brian B. Burkey, MD</td>
<td>Vanderbilt University</td>
<td>Nashville, Tennessee</td>
<td></td>
</tr>
<tr>
<td>Nuclear Medicine</td>
<td>Cynthia Leta Bodkin, MD</td>
<td>Mayo Clinic Jacksonville, Florida</td>
<td>Resident</td>
</tr>
<tr>
<td>Terrence L. Cascino, MD</td>
<td>Mayo Clinic Rochester, Minnesota</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ronald Kanner, MD</td>
<td>Long Island Jewish Medical Center New Hyde Park, New York</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Robert Pascuzzi, MD</td>
<td>Indiana University Medical School Indianapolis, Indiana</td>
<td></td>
<td></td>
</tr>
<tr>
<td>David A. Stumpf, MD, PhD</td>
<td>Children's Memorial Hospital Chicago, Illinois</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Obstetrics and Gynecology</td>
<td>Fritz Apollon, MD Boca Raton, Florida</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Howard A. Blanchette, MD</td>
<td>Danbury Hospital</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Haywood L. Brown, MD</td>
<td>Duke University Medical Center Durham, North Carolina</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Joanna M. Cain, MD</td>
<td>Oregon Health Sciences University Portland, Oregon</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Larry C. Gilstrap, MD</td>
<td>University of Texas Medical Sciences at Houston</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Timothy R.B. Johnson, MD</td>
<td>University of Michigan Ann Arbor, Michigan</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terence Beven, MD</td>
<td>Our Lady of the Lake RMC</td>
<td>Baton Rouge, Louisiana</td>
<td></td>
</tr>
<tr>
<td>Tracy Brown, MD</td>
<td>Johns Hopkins Medical Center</td>
<td>Baltimore, Maryland</td>
<td>Resident</td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terence Beven, MD</td>
<td>Our Lady of the Lake RMC</td>
<td>Baton Rouge, Louisiana</td>
<td></td>
</tr>
<tr>
<td>Tracy Brown, MD</td>
<td>Johns Hopkins Medical Center</td>
<td>Baltimore, Maryland</td>
<td>Resident</td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terence Beven, MD</td>
<td>Our Lady of the Lake RMC</td>
<td>Baton Rouge, Louisiana</td>
<td></td>
</tr>
<tr>
<td>Tracy Brown, MD</td>
<td>Johns Hopkins Medical Center</td>
<td>Baltimore, Maryland</td>
<td>Resident</td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terence Beven, MD</td>
<td>Our Lady of the Lake RMC</td>
<td>Baton Rouge, Louisiana</td>
<td></td>
</tr>
<tr>
<td>Tracy Brown, MD</td>
<td>Johns Hopkins Medical Center</td>
<td>Baltimore, Maryland</td>
<td>Resident</td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terence Beven, MD</td>
<td>Our Lady of the Lake RMC</td>
<td>Baton Rouge, Louisiana</td>
<td></td>
</tr>
<tr>
<td>Tracy Brown, MD</td>
<td>Johns Hopkins Medical Center</td>
<td>Baltimore, Maryland</td>
<td>Resident</td>
</tr>
<tr>
<td>Term began January 1, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Frank W. Ling, MD</td>
<td>Vanderbilt University School of Medicine Nashville, Tennessee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Erica Marsh, MD</td>
<td>Brigham and Women's Hospital Boston, Massachusetts</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Term ended May 31, 2006</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
David W. Eisele, MD  
University of California Medical Center  
San Francisco, California

Ellen M. Friedman, MD  
Texas Children’s Hospital  
Houston, Texas

Jason P. Haack, MD  
Mayo Clinic  
Rochester, Minnesota  
Resident

Paul R. Lambert, MD  
Medical University of South Carolina  
Charleston, South Carolina  
Vice-Chair

Donald A. Leopold, MD  
University of Nebraska Medical Center  
Omaha, Nebraska

Bradley F. Marple, MD  
University of Texas Southwestern Medical Center  
Dallas, Texas

Jesus Medina, MD  
Oklahoma University Health Science Center  
Oklahoma City, Oklahoma

Robert H. Miller, MD, MBA  
American Board of Otolaryngology  
Houston, Texas  
Ex-Officio

Richard T. Miyamoto, MD  
Indiana University Hospital  
Indianapolis, Indiana  
Ex-Officio

Ajit K. Sachdeva, MD  
American College of Surgeons  
Chicago, Illinois  
Ex-Officio

Pathology

Betsy D. Bennett, MD, PhD  
American Board of Pathology  
Tampa, Florida  
Ex-Officio

Col. Mark Brissette, MD  
Walter Reed Army Medical Center  
Washington, DC

M. Desmond Burke, MD  
New York Hospital-Cornell Medical Center  
New York, New York

Deborah J. Chute, MD  
University of Virginia Health System  
Charlottesville, Virginia  
Resident

Joseph C. Fantone, MD  
University of Michigan  
Ann Arbor, Michigan  
Term ended December 31, 2005

Margaret M. Grimes, MD  
Virginia Commonwealth University Health System  
Richmond, Virginia  
Chair

Rebecca L. Johnson, MD  
Berkshire Medical Center  
Pittsfield, Massachusetts  
Vice-Chair

Patrick E. Lantz, MD  
Wake Forest University Health Sciences  
Winston-Salem, North Carolina

Suzanne Z. Powell, MD  
The Methodist Hospital  
Houston, Texas

Janet E. Roepke, MD, PhD  
Ball Memorial Hospital  
Muncie, Indiana

Sharon W. Weiss, MD  
Emory University Hospital  
Atlanta, Georgia

Ross E. Zumwalt, MD  
University of New Mexico  
Albuquerque, New Mexico  
Term ended December 31, 2005

Pediatrics

William F. Balistreri, MD  
Children’s Hospital Medical Center  
Cincinnati, Ohio  
Term began January 1, 2006

Carol Carraccio, MD  
University of Maryland Medical System  
Baltimore, Maryland  
Chair

Marcia B. Hutchinson, MD  
Medical Center of Central Georgia  
Macon, Georgia

Idy M. Katona, MD  
Uniformed Services University of the Health Sciences  
Bethesda, Maryland

Mary W. Lieh-Lai, MD  
Children’s Hospital of Michigan  
Detroit, Michigan  
Vice-Chair

Stephen Ludwig, MD  
Children’s Hospital of Philadelphia  
Philadelphia, Pennsylvania

Gail A. McGuinness, MD  
American Board of Pediatrics  
Chapel Hill, North Carolina  
Ex-Officio

Holly Mulvey  
American Academy of Pediatrics  
Eck Grove Village, Illinois  
Alternate Ex-Officio

Thomas W. Pendergrass, MD  
Children’s Hospital Regional Medical Center  
Seattle, Washington

Robert Perelman, MD, FAAP  
American Academy of Pediatrics  
Eck Grove Village, Illinois  
Ex-Officio

Frank Simon, MD  
American Medical Association  
Chicago, Illinois  
Ex-Officio

Sharon Su, MD  
Brown University  
Providence, Rhode Island  
Resident

Ann E. Thompson, MD  
Children’s Hospital of Pittsburgh  
Pittsburgh, Pennsylvania

Edwin L. Zalneraitis, MD  
Connecticut Children’s Medical Center  
Hartford, Connecticut

Physical Medicine and Rehabilitation

William L. Bockenek, MD  
Charlotte Institute of Rehabilitation  
Charlotte, North Carolina

Murray Brandstater, MD  
Loma Linda University Affiliated Hospitals  
Loma Linda, California  
Chair

Gary S. Clark, MD  
MetroHealth Medical Center/Case Western Reserve University  
Cleveland, Ohio

Jacob Neufeld, MD  
Children’s Hospital  
Richmond, Virginia

James Sliwa, DO  
Rehabilitation Institute of Chicago  
Chicago, Illinois

Barry S. Smith, MD  
Baylor University  
Dallas, Texas  
Vice-Chair

Gregory Stock, MD  
Indiana University School of Medicine  
Indianapolis, Indiana  
Resident  
Term ended June 30, 2006

Plastic Surgery

Gregory Borah, MD  
UMDNJ-Robert Wood Johnson Medical School  
New Brunswick, New Jersey

John J. Coleman, III, MD  
Indiana University School of Medicine  
Indianapolis, Indiana  
Chair

Robert J. Havlik, MD  
Indiana University School of Medicine  
Indianapolis, Indiana

Sameer S. Jejurikar, MD  
New York, New York  
Resident

Walter T. Lawrence, MD  
Kansas University Medical Center  
Kansas City, Kansas

Victor L. Lewis, Jr., MD  
Northwestern Memorial Hospital  
Chicago, Illinois

Stephen J. Mathes, MD  
University of California, San Francisco  
San Francisco, California  
Vice-Chair

R. Barrett Noone, MD  
American Board of Plastic Surgery  
Philadelphia, Pennsylvania  
Ex-Officio

John A. Persing, MD  
Yale-New Haven Medical Center  
New Haven, Connecticut

Ajit K. Sachdeva, MD  
American College of Surgeons  
Chicago, Illinois  
Ex-Officio

Thomas R. Stevenson, MD  
University of California, Davis  
Sacramento, California

Berish Strauch, MD  
Montefiore Medical Center  
Bronx, New York

Preventive Medicine

William W. Greaves, MD, MSPH  
Medical College of Wisconsin  
Milwaukee, Wisconsin

Philip Harber, MD, MPH  
David Geffen School of Medicine at UCLA  
Los Angeles, California  
Vice-Chair

Roy Hoffman, MD  
Johns Hopkins Bloomberg School of Public Health  
Baltimore, Maryland  
Resident
Mark Johnson, MD, MPH
Jefferson County Department of Health and Environment
Golden, Colorado
Chair

Timothy J. Key, MD, MPH
Homewood, Alabama

Capt. Glenn Merchant, Jr., MC, USN
Department of Defense Medical Examination Review Board
United States Air Force Academy
Colorado Springs, Colorado

Peter Rumm, MD, MPH, FACP
Food and Drug Administration
Rockville, Maryland

Clyde B. Schechter, MD
Albert Einstein College of Medicine
Bronx, New York

Michael R. Valdez, MD, MPH
Corrales, New Mexico

James Vanderploeg, MD, MPH
Center for Aerospace and Occupational Medicine
Houston, Texas
Ex-Officio

Psychiatry

Donald Bechtold, MD
Jefferson Center for Mental Health
Arvada, Colorado

Erica Kate German, MD
Mount Sinai School of Medicine
New York, New York
Resident

James J. Hudziak, MD
University of Vermont
College of Medicine
Burlington, Vermont

Nalina V. Juthani, MD
Scarborough, New York

Jerald Kay, MD
Wright State University
School of Medicine
Dayton, Ohio

Jonathan E. Morris, MD
Maine Medical Center
Portland, Maine

David Mrazek, MD
Mayo Clinic
Rochester, Minnesota

Burton V. Reiff, MD
Wake Forest University
School of Medicine
Winston-Salem, North Carolina

Victor I. Reus, MD
University of California
School of Medicine
San Francisco, California

Charles F. Reynolds, III, MD
Western Psychiatric Institute and Clinic
Pittsburgh, Pennsylvania

Richard Sarles, MD
University of Maryland
Baltimore, Maryland

Sandra Sexson, MD
Medical College of Georgia
Augusta, Georgia
Chair

Kallie Shaw, MD
University of South Florida
Tampa, Florida

Aradhana A. Sood, MD
Medical College of Virginia Hospitals
Richmond, Virginia

Allan Tasman, MD
University of Louisville
Louisville, Kentucky

Michael J. Vergare, MD
Jefferson Medical College
Philadelphia, Pennsylvania

Radiology – Diagnostic

E. Stephen Amis, Jr., MD
Albert Einstein College of Medicine/Montefiore
Bronx, New York
Fur-Chair

Stephen R. Baker, MD
UMDNJ-New Jersey Medical School
Newark, New Jersey

Jannette Collins, MD
University of Wisconsin
Hospital and Clinics
Madison, Wisconsin

Robert R. Hattery, MD
American Board of Radiology
Tucson, Arizona
Ex-Officio

Anne C. Roberts, MD
UCSD Medical Center/Thornton Hospital
La Jolla, California

Carol M. Rumack, MD
University of Colorado
Denver, Colorado
Term ended April 30, 2006

Michael A. Sullivan, MD
Ochsner Clinic
New Orleans, Louisiana

Aradhana M. Venkatesan, MD
Massachusetts General Hospital
Boston, Massachusetts
Resident

Kay H. Vydareny, MD
Emory University Hospital
Atlanta, Georgia
Chair

Richard L. Wesenberg, MD
University of South Alabama
Medical Center
Mobile, Alabama

Robert D. Zimmerman, MD
New York Presbyterian Hospital
New York, New York

Radiation Oncology

Lawrence W. Davis, MD
Emory Clinic
Atlanta, Georgia
Ex-Officio

Beth A. Erickson, MD
Medical College of Wisconsin
Milwaukee, Wisconsin

Bruce G. Haffty, MD
UMDNJ-Robert Wood Johnson Medical School
New Brunswick, New Jersey
Ex-Officio

Richard Hoppe, MD
Stanford University
Stanford, California

Eugene Huang, MD
MD Anderson Cancer Center
Houston, Texas
Resident

Larry E. Kun, MD
St. Jude Children’s Research Hospital
Memphis, Tennessee

Paula J. Schomberg, MD
Mayo Clinic
Rochester, Minnesota
Chair

Bhadrarain Vikram, MD
International Atomic Energy Agency
Vienna, Austria

Surgery

L.D. Britt, MD
Eastern Virginia Medical School
Norfolk, Virginia
Chair

G. Patrick Clagett, MD
University of Texas
Southwestern Medical Center
Dallas, Texas

Paul M. Colombani, MD
Johns Hopkins Hospital
Baltimore, Maryland

Peter J. Fabri, MD
University of South Florida
Medical Center
Tampa, Florida

Josef E. Fischer, MD
Beth Israel Deaconess Medical Center
Boston, Massachusetts

Jerry Goldstone, MD
Case Western Reserve University
Cleveland, Ohio

Donald L. Kaminski, MD
St. Louis University School of Medicine
St. Louis, Missouri

A. Latch Kline, MD
Biloxi VA Medical Center
Biloxi, Mississippi
Term ended December 31, 2005

Frank Lewis, MD
American Board of Surgery
Philadelphia, Pennsylvania
Ex-Officio

J. Patrick O’Leary, MD
Louisiana State University
Health Science Center
New Orleans, Louisiana

Linda M. Reilly, MD
University of California, San Francisco
San Francisco, California

David Richardson, MD
University of Louisville
Louisville, Kentucky
Ex-Officio

Bradley M. Rodgers, MD
University of Virginia
School of Medicine
Charlottesville, Virginia

Ajit Sachdeva, MD
American College of Surgeons
Chicago, Illinois
Ex-Officio

Erik Van Eaton, MD
University of Washington
Seattle, Washington
Resident

Thomas V. Whalen, MD
Robert Wood Johnson Medical School
New Brunswick, New Jersey

Thoracic Surgery

R. Morton Bolman, III, MD
Bingham and Women’s Hospital
Boston, Massachusetts
Richard H. Feins, MD
University of North Carolina
Chapel Hill, North Carolina

David A. Fullerton, MD
University of Colorado
Health Sciences Center
Denver, Colorado
Chair

William Gay, MD
American Board of Thoracic Surgery
Chicago, Illinois
Ex-Officio

Irving L. Kron, MD
University of Virginia Medical Center
Charlottesville, Virginia

Michael R. Mill, MD
University of North Carolina at Chapel Hill
Chapel Hill, North Carolina

V. Seen Reddy, MD
University of Texas Health Science Center
San Antonio, Texas
Resident

Ajit Sachdeva, MD
American College of Surgeons
Chicago, Illinois
Ex-Officio

Edward D. Verrier, MD
University of Washington
Medical Center
Seattle, Washington
Vice-Chair

Transitional Year

Nadine C. Bruce, MD
Northeastern Ohio Universities College of Medicine
Rootstown, Ohio

Sean Garvin, MD
New York Presbyterian Hospital/ Cornell Medical College
New York, New York
Resident

Joseph T. Gilhooly, MD
Oregon Health and Science University
Portland, Oregon
Chair

Jo Ellen Linder, MD
Maine Medical Center
Portland, Maine

Philip D. Lumb, MD
University of Southern California
Los Angeles, California

M. Cathy Nace, MD
Walter Reed Army Medical Center
Silver Spring, Maryland
Vice-Chair

Ann K. Skelton, MD
Maine Medical Center
Portland, Maine

Danny M. Takanishi, Jr., MD
John A. Burns School of Medicine
Honolulu, Hawaii

Ronald J. Zagoria, MD, FACP
Wake Forest University
School of Medicine
Winston-Salem, North Carolina

Urology

Peter C. Albertsen, MD
University of Connecticut
School of Medicine
Farmington, Connecticut

Anthony Atala, MD
Wake Forest University
Medical Center
Winston-Salem, North Carolina

Robert R. Bahnson, MD
The Ohio State University
Columbus, Ohio
Vice-Chair

Linda M. Dairiki-Shortliffe, MD
Stanford University Medical Center
Stanford, California

Stuart Howards, MD
American Board of Urology
Charlottesville, Virginia
Ex-Officio

Michael O. Koch, MD
Indiana Cancer Pavilion
Indianapolis, Indiana

Kenneth A. Kropp, MD
Medical College of Ohio
Toledo, Ohio

Allen F. Morey, MD
Brooke Army Medical Center
Fort Sam Houston, Texas

Craig A. Nicholson, MD
University of Rochester
Rochester, New York
Resident

Ajit K. Sachdeva, MD
American College of Surgeons
Chicago, Illinois
Ex-Officio

Ian M. Thompson, MD
University of Texas
Health Science Center
San Antonio, Texas
Chair

Dennis D. Venable, MD
Louisiana State University
Medical Center
Shreveport, Louisiana

Institutional Review Committee

Patricia M. G. Butler, MD
University of Texas at Houston
Medical School
Houston, Texas

Rupa J. Dainer, MD
National Capital Consortium
Bethesda, Maryland
Resident

Linda Famigli, MD
Geisinger Medical Center
Danville, Pennsylvania

Carl J. Getto, MD
University of Wisconsin Hospitals and Clinics
Madison, Wisconsin

John R. Musich, MD
William Beaumont Hospital
Royal Oak, Michigan

Henry Worth Parker, MD
Dartmouth-Hitchcock Medical Center
Lebanon, New Hampshire
Chair

Linda Phillips, MD
University of Texas
Medical Branch Hospitals
Galveston, Texas

Howard Pomeranz, MD
North Shore-Long Island Jewish Health System
Great Neck, New York
Vice-Chair

Andrew M. Thomas, MD
The Ohio State University Hospital
Columbus, Ohio

Susan D. Wall, MD
University of California, San Francisco
School of Medicine
San Francisco, California

© 2006 Accreditation Council for Graduate Medical Education
Design: Arc Group Ltd
Cover photo: Art Wise Photography
ACGME staff photos: Paul Boyer
## ACGME Staff

### Office of the Executive Director
- **David C. Leach, MD**
  - ACGME Executive Director
- **Cynthia Taradejna, MsED**
  - Associate Executive Director, ACGME Activities
- **Marsha Miller**
  - Associate Executive Director, Special Assistant to the ACGME Executive Director, Compliance Officer
- **Barbara Warren**
  - Office Manager

### Office of Operations
- **John H. Nylen, MBA**
  - Chief Operations Officer

### Department of Accreditation Committees
- **Jeanne K. Heard, MD, PhD**
  - Director of Accreditation Committees
- **Patricia B. Levenberg, PhD**
  - Executive Director, RRCs for Allergy and Immunology, Ophthalmology, Otolaryngology, Preventive Medicine
- **Steven P. Nestler, PhD**
  - Executive Director, RRCs for Anesthesiology, Dermatology, Medical Genetics, Nuclear Medicine, Orthopaedic Surgery, Pathology, Diagnostic Radiology
- **Paul O'Connor, PhD**
  - Executive Director, RRCs for Colon and Rectal Surgery, Obstetrics and Gynecology, Physical Medicine and Rehabilitation
- **William E. Rodak, PhD**
  - Executive Director, RRC for Internal Medicine
- **Doris Stoll, PhD**
  - Executive Director, RRCs for Surgery, Plastic Surgery, Thoracic Surgery, Urology
- **Larry Sutton, PhD**
  - Executive Director, RRCs for Emergency Medicine, Neurology, Neurological Surgery, Psychiatry

### Department of Field Activities
- **Ingrid Philibert, MHA, MBA**
  - Director of Field Activities

### Department of Research and Education
- **Susan Swing, PhD**
  - Director of Research and Education

### Department of Operations and Data Analysis
- **Rebecca Miller, MS**
  - Director of Research and Data

### Department of Meeting Services
- **Linda Gordon, MS**
  - Manager, Meeting Services

### Department of Human Resources
- **Richard Murphy**
  - Director of Human Resources

### Department of Communications
- **Julie A. Jacob, MA**
  - Manager of Communications

A complete list of the more than 100 individuals who serve on the ACGME staff is posted at [www.acgme.org/acWebsite/about/ab_ACGMEstaff.pdf](http://www.acgme.org/acWebsite/about/ab_ACGMEstaff.pdf)

Clockwise from upper left: Director of Field Activities Ingrid Philibert; Director of Accreditation Committees Jeanne Heard, MD, PhD; Director of Research and Education Susan Swing, PhD; Chief Operations Officer John H. Nylen; ACGME Executive Director David C. Leach, MD

Seated (left to right): RRC Executive Director Linda Thorsen; RRC Associate Executive Director Debra Dooley; Director of Accreditation Committees Jeanne K. Heard, MD, PhD; RRC Executive Director Larry Sutton, PhD; IRC Executive Director Patricia M. Surdyk, PhD; Standing (left to right): RRC Executive Director Patricia Levenberg, PhD; RRC Executive Director William E. Rodak, PhD; RRC Executive Director Paul O'Connor, PhD; RRC Executive Director Jerry Vasilias, PhD; RRC Executive Director Steven P. Nestler, PhD; RRC Associate Executive Director Karen Lambert

Clockwise from top left: Information Support Specialist Roxanne Jackson; Data Analyst Christopher Simien, PhD; Systems Analyst Geetika Drona

Faces of the ACGME
- Seated (left to right): RRC Executive Director Linda Thorsen; RRC Associate Executive Director Debra Dooley; Director of Accreditation Committees Jeanne K. Heard, MD, PhD; RRC Executive Director Larry Sutton, PhD; IRC Executive Director Patricia M. Surdyk, PhD; Standing (left to right): RRC Executive Director Patricia Levenberg, PhD; RRC Executive Director William E. Rodak, PhD; RRC Executive Director Paul O’Connor, PhD; RRC Executive Director Jerry Vasilias, PhD; RRC Executive Director Steven P. Nestler, PhD; RRC Associate Executive Director Karen Lambert
- Clockwise from top left: Information Support Specialist Roxanne Jackson; Data Analyst Christopher Simien, PhD; Systems Analyst Geetika Drona