The Parker J. Palmer Courage to Teach Award honors program directors who find innovative ways to teach residents and fellows, and to provide quality health care while remaining connected to the initial impulse to care for others in this environment. Parker J. Palmer is the author of the book *The Courage to Teach*; his promotion of the concept of “living divided no more” has proven relevant to teaching in academic health centers.

**Heather L. Burrows, MD, PhD**  
Pediatrics  
The University of Michigan  
Ann Arbor, Michigan

**Nominators Had This to Say:**  
“Shortly after I became interim chair in July 2018, I appointed Dr. Burrows as Associate Chair for Education. Among the very first tasks I asked her to undertake was to revise our departmental Pediatric Grand Rounds series. She quickly performed a needs assessment among our faculty and other key stakeholders, identifying gaps and opportunities in programming. This led to a dynamic new approach of intermingling guest speakers with faculty development offerings and included interactive in-person sessions that were repeated during summer sessions. She also organized a committee of dedicated individuals who help work with the faculty to ensure inclusion of a broad selection of topics in the roster. These activities have significantly elevated the quality and impact of our grand rounds series and have been very well received by faculty and trainees.”

“In another example of her leadership, Dr. Burrows led a year-long initiative to define our departmental educational strategy. This work involved a careful re-examination of our educational recruitment activities, and identified opportunities to enhance diversity, equity, and inclusion among our trainees. She now leads one of six components (education) of a new program in our department called the Pediatrics Commitment, which addresses structural racism. Her group of faculty, staff, and trainees are working to identify areas of opportunity to enhance inclusion of under-represented individuals in our training program. This work has already resulted in meaningful sessions on macroaggressions, implicit bias, and bystander training. While there is much work yet to be done, Dr. Burrows has set the stage for developing and implementing exciting initiatives that are poised to facilitate an effective learning environment for our students and trainees.”
“Dr. Burrows has achieved integration of work/life balance and curriculum with her implemented parenting support for residents which includes a “Care of the Newborn” elective which allows residents to develop skills in parenting with a flexible schedule, educating their peers on important parenting topics, and implemented a breastfeeding support policy for the program and department."

“Recognizing the growing need for coaching and advising for success in our house officers, Dr. Burrows organized a structured advising program for residents with faculty development for advisors, structured agendas for quarterly advisor meetings with topics synchronized to the longitudinal residency schedule. Dr. Burrows also created a pediatric focused Quality Improvement and Patient Safety curriculum with small group learning sessions in the intern year 1 followed by longitudinal resident-initiated projects that extend through the remainder of residency training so that residents get real world experience with QI/PS initiatives.”